

circular FOR zero

Vice President
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Novo Nordisk at a glance

Novo Nordisk is a global healthcare company with 95 years of innovation and leadership in diabetes care.

This heritage has given us experience and capabilities that also enable us to help people defeat other serious chronic diseases: haemophilia, growth disorders and obesity.



PRODUCTS MARKETED IN
170 COUNTRIES



AFFILIATES IN COUNTRIES 80



R&D CENTRES

IN CHINA, DENMARK,
INDIA, UK AND US



EMPLOYS APPROXIMATELY

43,200 PEOPLE

STRATEGIC
PRODUCTION SITES

IN BRAZIL, CHINA, DENMARK,
FRANCE AND US



DKK 112
BILLION
IN TOTAL REVENUE



APPROXIMATELY
207,000
SHAREHOLDERS



SUPPLIER OF NEARLY
HALF OF THE
WORLD'S INSULIN

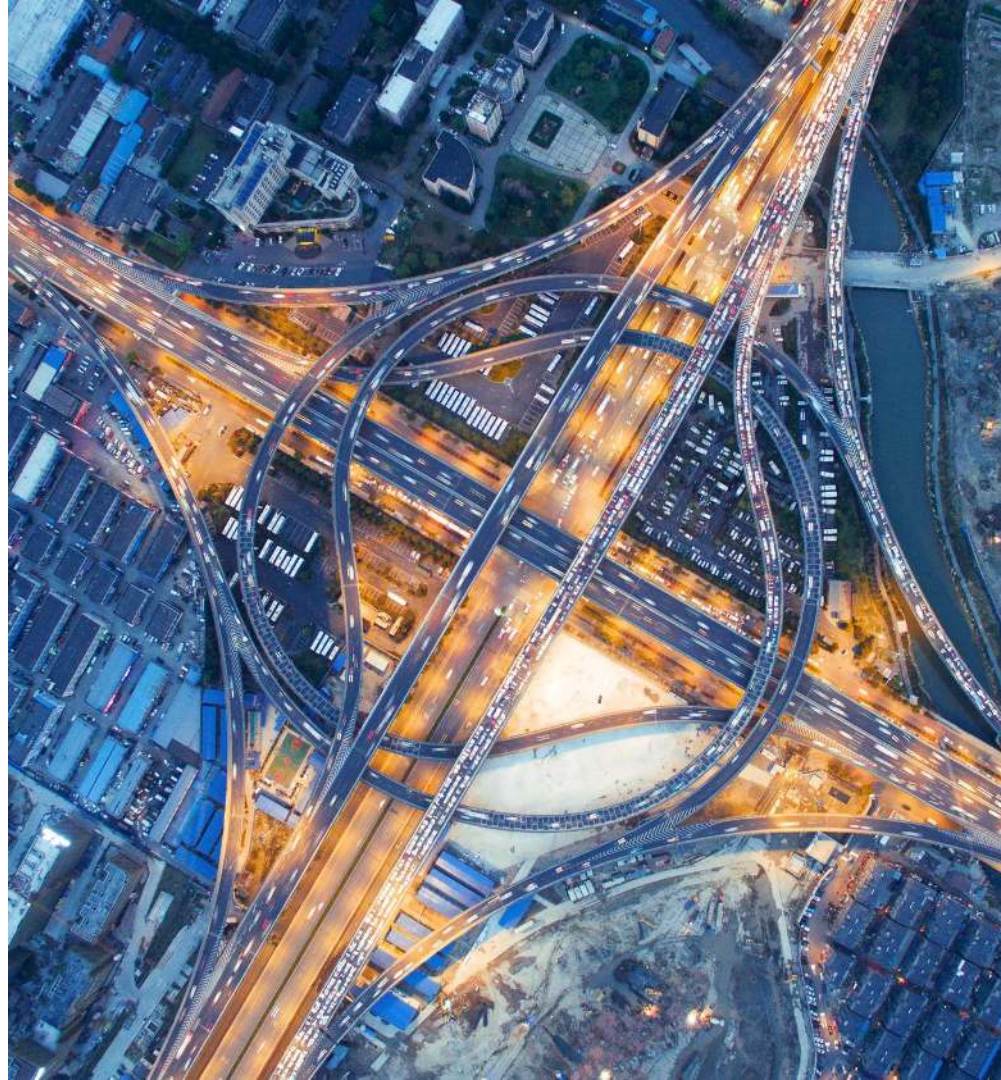
29,200,000
PEOPLE USE OUR
DIABETES CARE PRODUCTS

The situation is not sustainable

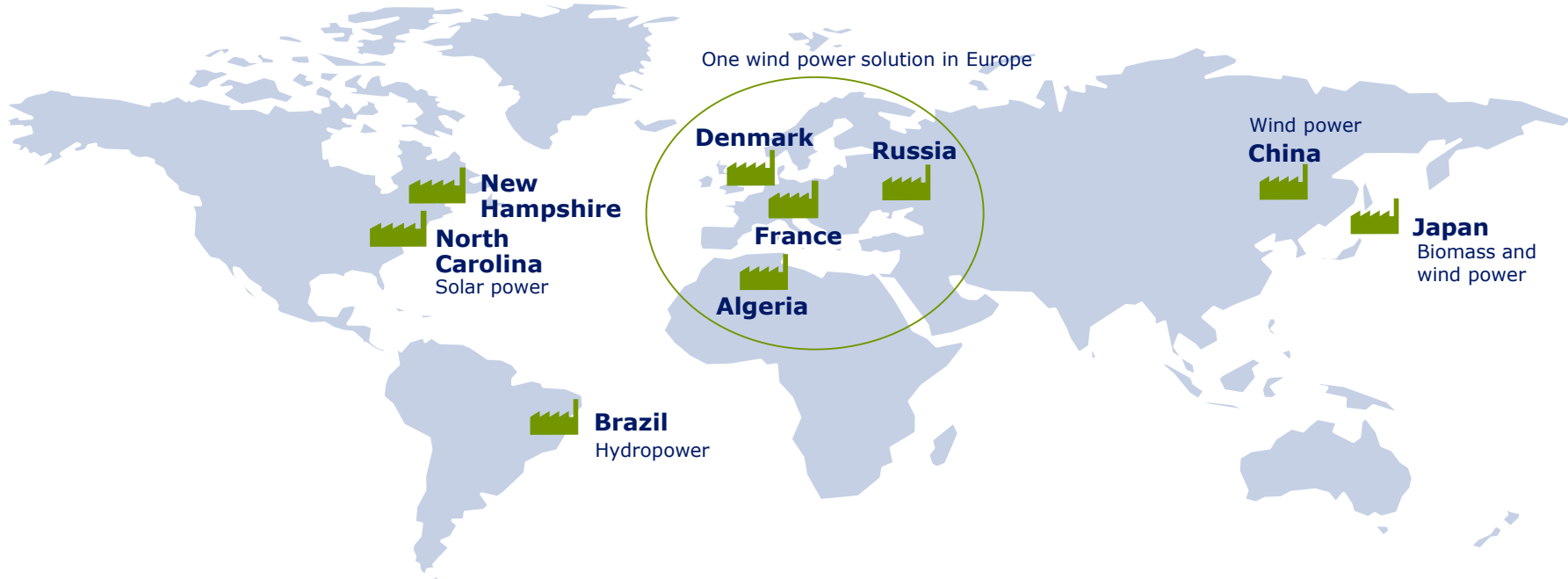
Environmental challenges are even more critical and urgent

Political systems are struggling to reach consensus and take effective global action

As a business, we have the capacity and will to lead the way



Novo Nordisk to achieve target of 100% renewable power in production





It is time for a new
ambition

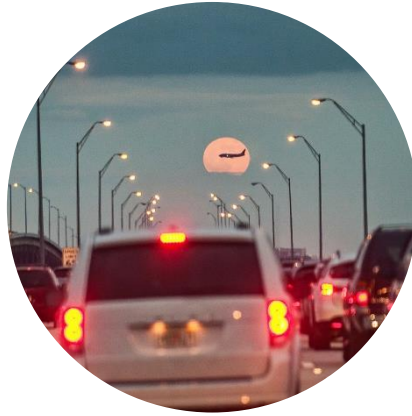
It is no longer enough
to focus on our
manufacturing processes

We must continue to
define new targets and
ambitions

The challenges require immediate action



Resources



CO₂



Waste



Zero impact is our ambition



A circular mindset

- **Design and produce our products** so that they can be **recovered and re-used**
- **Minimise consumption** across our value chain
- **Eliminate waste** and turn it into **new resources**

circular FOR zero



Embracing a circular mindset

To achieve **zero impact**, we will embrace a **circular mindset**



**CIRCULAR
SUPPLY**



**CIRCULAR
COMPANY**



**CIRCULAR
PRODUCTS**

7 projects with 2030 targets



- 1) Reduce supplier footprint
- 2) Ensure circular procurement



- 3) Get operations to zero CO₂
- 4) Eliminate waste of energy, water and materials
- 5) Support affiliates going green



- 6) Design products for circularity
- 7) Solve end-of-life product challenge



GET OPERATIONS TO ZERO CO₂

Product distribution



Production
86,000 tons



Company cars
62,000 tons



Business flights
54,000 tons



Product distribution
39,000 tons

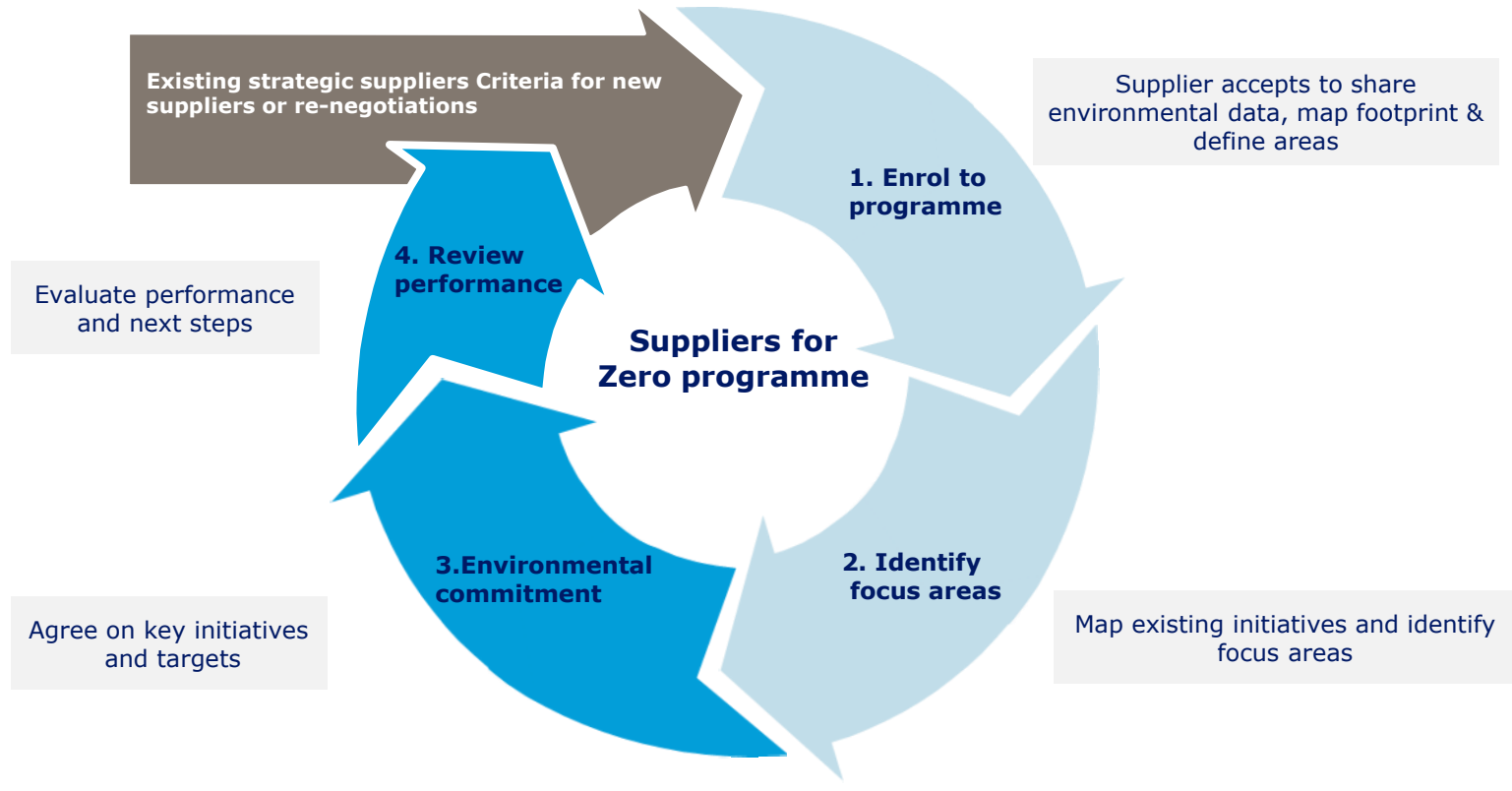


Offices & Labs
28,000 tons

	% by weight	% CO ₂ emissions
Truck	53%	6%
Air	18%	82%
Sea	29%	12%

Reduce Supplier Footprint

Collaborating model for supplier



circular FOR zero

STARTS NOW

You're all invited to
become actively involved

Together, and as individuals,
please join us in making
Circular for Zero an active part
of your life and our future!

**JOIN THE
MOVEMENT**